

#### EU CONSUMERS' PERCEPTIONS OF VALUE OF NEW AQUACULTURE FISH PRODUCTS: A CROSS-CULTURAL PROOF OF EVIDENCE



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# THE PARTICULARITY OF THE EU FOOD AND DRINK (F&D) INDUSTRY

> The F&D sector is the largest manufacturing sector in the EU-27 in terms of turnover (i.e. €b 956.2, 16%) and direct employment (4.1 million jobs)

	Micro- companies	Small companies (10-19)	Small companies (20-49)	Medium- sized companies	SM
	(% in total)	(% in total)	(% in total)	(% in total)	Large companie
furnover	7	5	9	28	
/alue added	9	6	9	24	
Number of employees	16	10	12	26	
Number of companies	79	10	6	4	



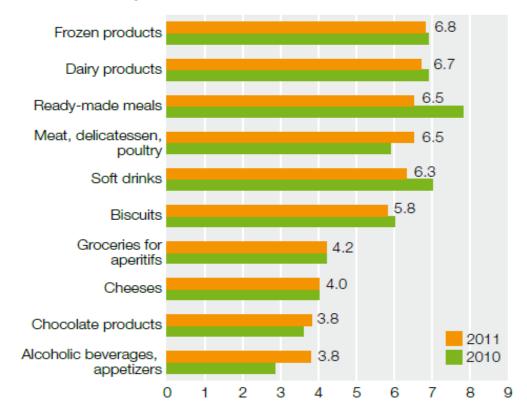
# INNOVATION IN THE EU FOOD INDUSTRY

- > Within this fragmented environment, product innovation is the lifeblood of any food company
- > Data on R&D expenditures indicates that EU F&D companies' level of investment in NPD has been relatively stable
  - > Out of the top-1000 EU companies in terms of R&D investment in 2010, 37 F&D companies invested a total of €2.3 billion
  - > This corresponded to a 2.2% of their turnover, making the EU F&D sector one of medium-to-low innovation intensity



#### INNOVATION IN THE EU FISH INDUSTRY

#### Top ten most innovative food sectors in Europe, 2010-2011 (% of total European food innovation in 2011)



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Source: XTC World Innovation Panorama 2011; Copyright XTC 2011 (www.worldinnovation.com)



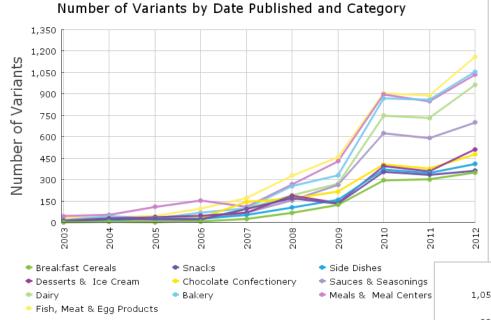
# FROM INNOVATIONS TO NEW PRODUCTS

> R&D plays an important role in pushing industry competitiveness forward

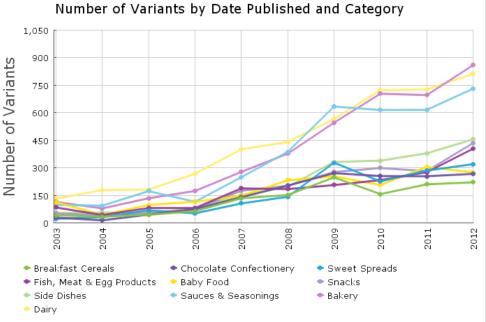
- > ...yet product innovation is costly and risky, often met with opposition on behalf of the market
- > Although the <u>number of patents turned into commercial products</u> is small in the European F&D industry...
  - > ...the number of new food products launched with various position claims is spectacular!!







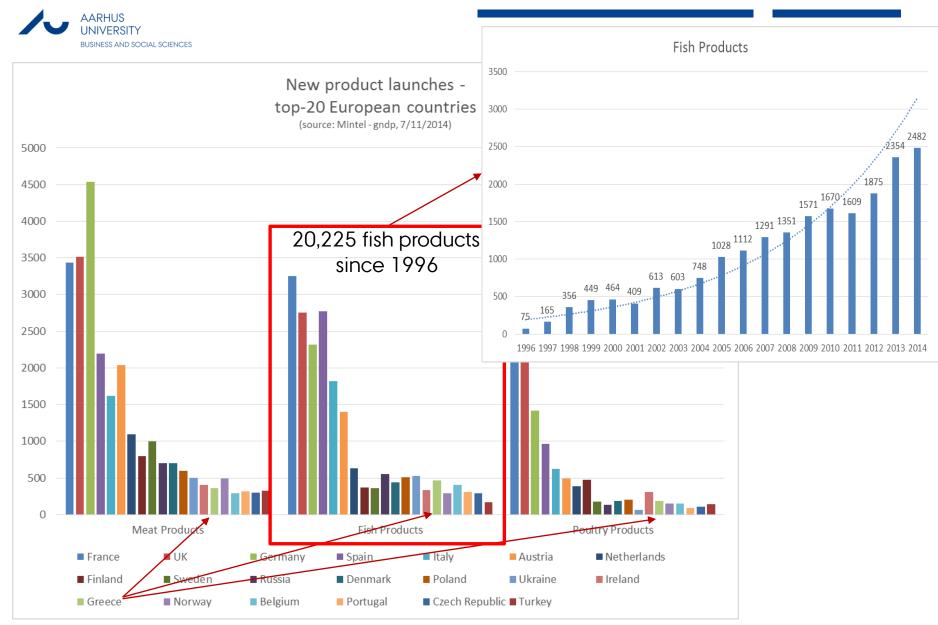
> 29,149 food products launched between 2003-2012 across Europe with the claim "ethical" on their description - Mintel GNPD, Febr. 2013



> 29,242 food products launched between 2003-2012 across Europe with the claim "organic" on their description - Mintel GNPD, Febr. 2013

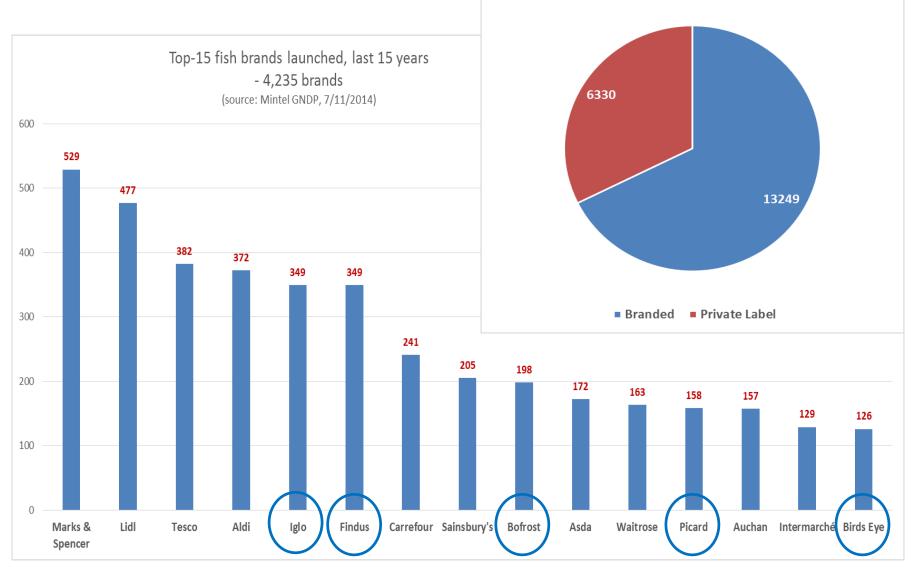


## INNOVATION TRENDS IN THE EUROPEAN FISH & AQUACULTURE INDUSTRY



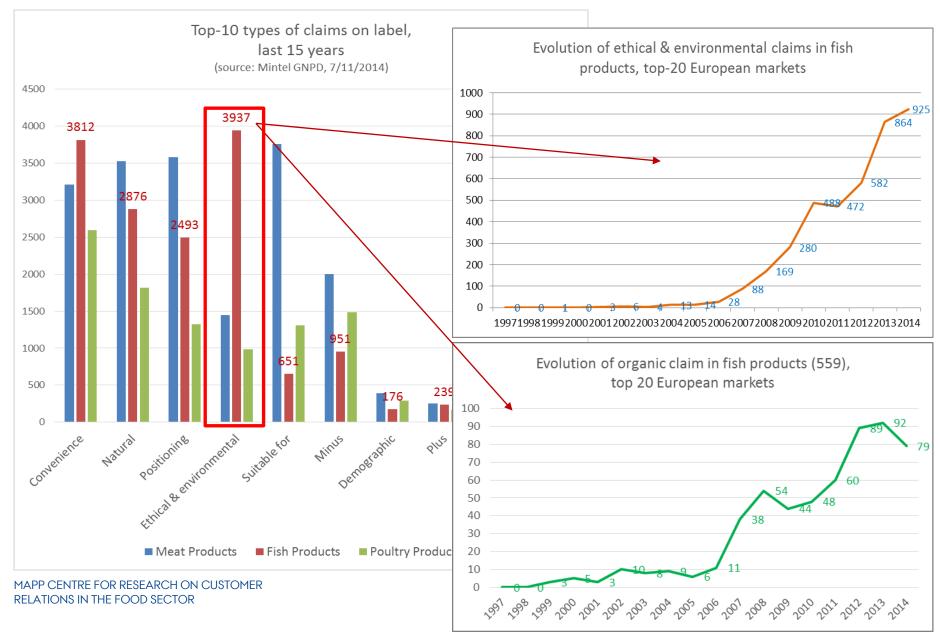
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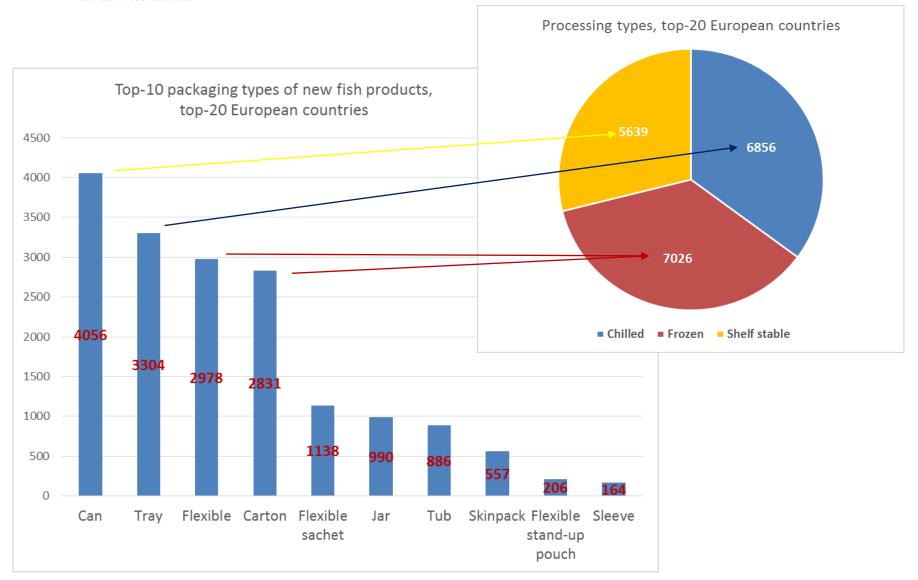


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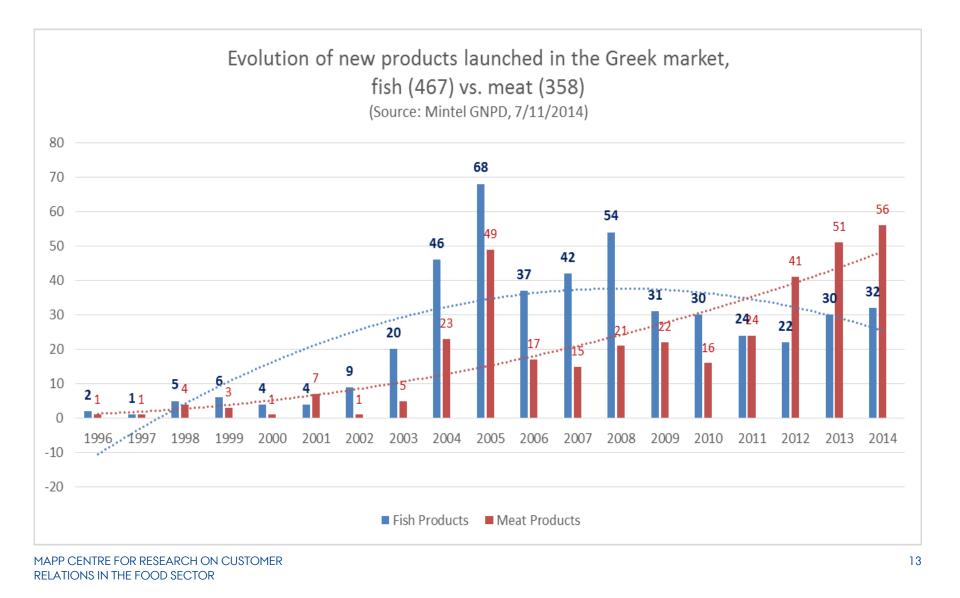
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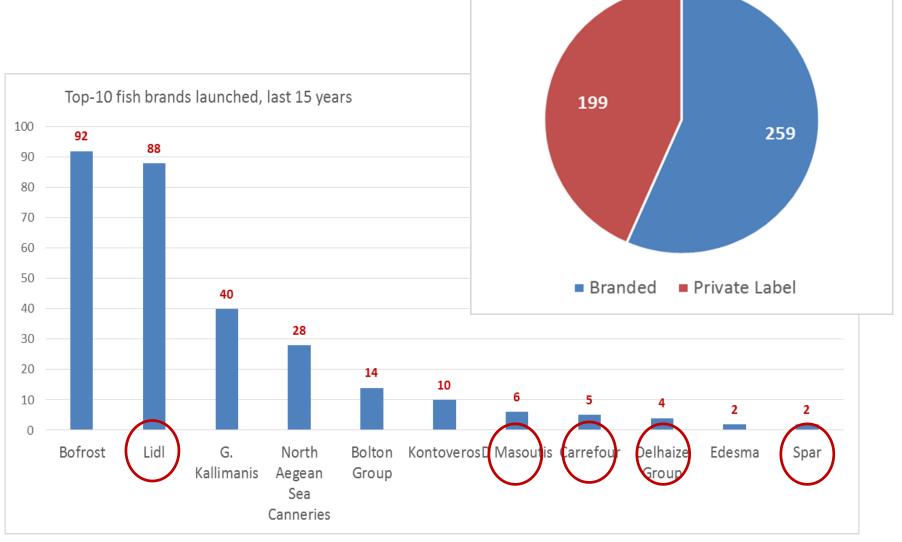


### INNOVATION TRENDS IN THE GREEK FISH & AQUACULTURE INDUSTRY

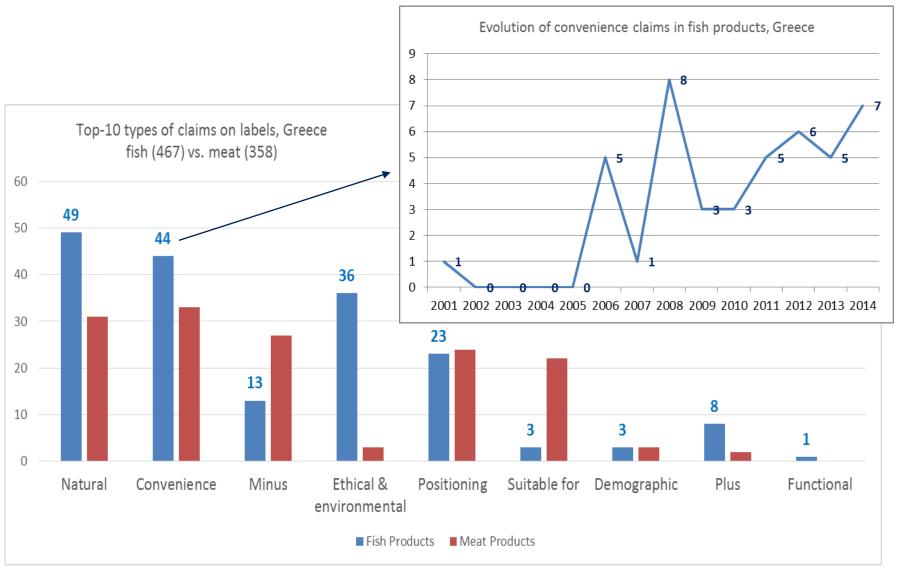




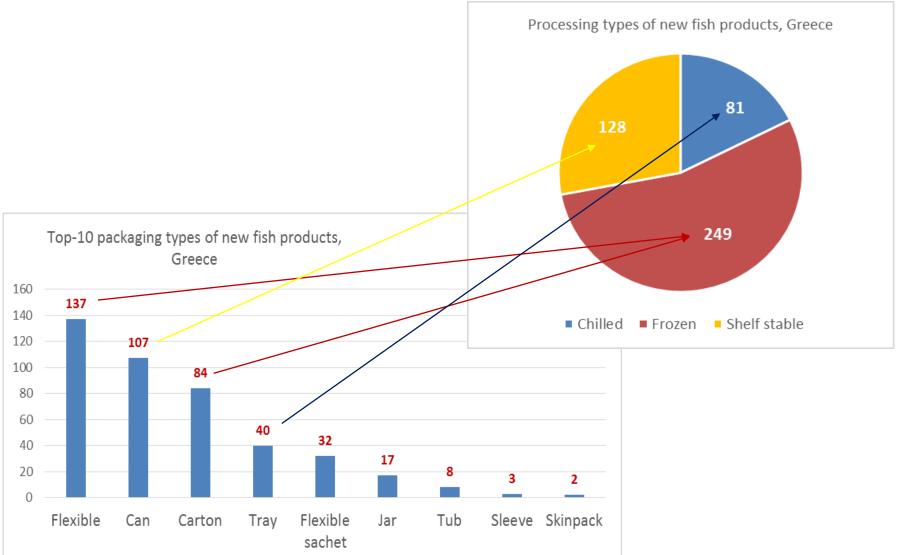
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### EXAMPLES OF CANNED AND FROZEN NEW PRODUCTS IN THE GREEK MARKET



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	Product Details	Company & Source Details	Record ID 2740595
	Company Lidl, G	reece	
	Brand Nixe PRIVA		
<b>NIXe</b>	Country Greece	sed Fish, Meat & Egg Products > Fish Prod IMPORTED PRODUCT	ucts
WILD PACIFIC	Launch Type New	w Variety/Range Extension	
SALMON FILLET	Storage Shelf sta	ble	
TOMATO BAUCE	Price €2.99 / \$4.0 Pack Size 190.00		
	Date Published (		
	Country of Manu	facture Germany	
U		DE NI-EFB 016 EG	
	Bar Code 203508	95	
	Product Descr	iption	
		ou Wild Pacific Me Saltsa Tomatas (Wild Pa	acific Salmon Fillet in a Tomato
1 2		ith fish sourced from an MSC certified susta	
Send feedback about this product	Positioning Cla	ims	
	10 ACC107 10 1020 - 01	nentally Friendly Product	



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🛓 Download		
Product Details	Company & Source Details	Record ID 2709747
Company <u>AB Vas</u> Brand AB Gia To S Category <u>Process</u> Country <u>Greece</u>	and the second	Fish Products
Launch Type New Storage Chilled Price €6.98 / \$9.35 Pack Size 300.00 Date Published O	5 g / 10.59 oz	
Production Code Bar Code 5202336	011 02.3	
	kaláos me Kourkoúti Byras (Bee	r Battered Cod) is now available. This with the best ingredients and retails in a
Positioning Clai	ms	



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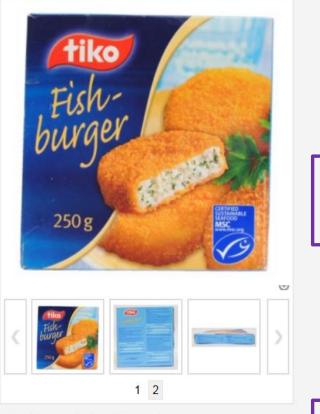
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	Lange Download		
	Product Details	Company & Source Details	Record ID 2335531
	Company <u>Bofrost</u> Brand Bofrost Category <u>Process</u> Country <u>Greece</u>	vate LageL sed Fish, Meat & Egg Products >	Fish Products
	Launch Type New Storage Frozen Price €14.75 / \$19 Pack Size 770.00 Date Published M	).77 g / 27.18 oz	
	Country of Manual Production Code Bar Code 010039	IT 608 CE	
	and fine whole nat	ets have been repackaged with a	a new design. This product comprises soft caught in the Atlantic Ocean. The fillets are
Γ	Positioning Cla Ease of Use	ims	



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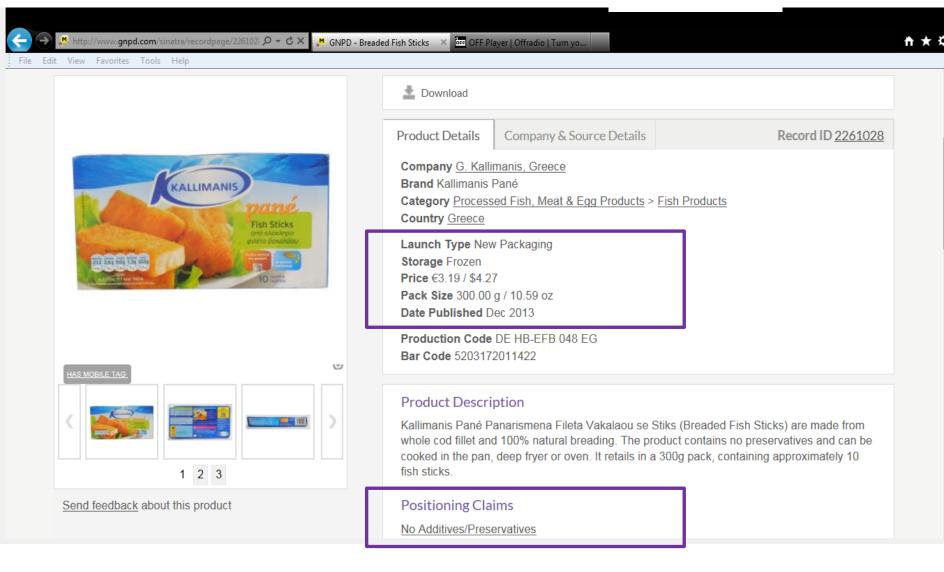
🛓 Download			
Product Details	Company & Source Details		Record ID 2319062
Company Lidl, Gro Brand Tiko Process Category Process Country Greece	ed Fish, Meat & Egg Products > .	Fish	Products
Launch Type New Storage Frozen Price €1.29 / \$1.73 Pack Size 250.00 Date Published F	3 g / 8.82 oz		
Country of Manuf Production Code Bar Code 403514	DE HB 00183 EG		
Product Descri Tiko Psarompifteki 250g pack featurin	a (Fishburgers) are covered in cr	ispy I	breadcrumbs. The product retails in a
Positioning Cla Ethical - Environm	ims entally Friendly Product		

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Substances of the second se	Product Details	Company & Source Details	Record ID 2245115
LETITE LETITE			
March 2	Company Bofro Brand Bofrost F		
ALC TOOK		ssed Fish, Meat & Egg Products > Fish Produ	icts
	Country Greece	IMPORTED PRODUCT	
a per	Launch Type N	ew Product	
H Contraction	Storage Frozen		
	Price €8.95 / \$1 Pack Size 500.0		
United frei an toon?	Date Published		
Ber Mischard and Pischard Behren	Country of Man	ufacture Germany	
		le BE VE 4003 EG	
	Bar Code Tell u	s the barcode	
	Product Desc	ription	
		ketes Psariou choris Glouteni (Gluten Free F	
		e from 100% pure Alaskan pollock boneless f wheat, lactose, flavour enhancers and added	
Send feedback about this product	pack.		

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#### EXAMPLES OF CHILLED NEW FISH PRODUCTS FROM THE DANISH & UK MARKETS



















#### Waitrose

Boneless butterflied sea bass stuffed with slow roasted tomatoes and kalamata olives



Oven bake 18 minutes... Partner with french green beans

31 Aug

Apr 100g	Ren's pack as prepared provides					
Energy TON	200724 3224	15.4g	Schurches 3.3g	Sugars 3.5g	508 0.91g	
stillers	26Bcd		Condition of the			
-	05	. 32%	- 12/14	-15	15%	



# IS CULTURE IMPORTANT IN INNOVATION ACCEPTANCE?





- One of most important perspectives in understanding the concept of innovation
   is consumer adoption and diffusion (Kumar, 2014)
- > **Receptiveness** towards new products is not always consistent across countries, e.g. Asian cultures allow fastest diffusion than Americans and Europeans (Yalcinkaya, 2008)
- > Culture may have strong impact on the speed of innovation diffusion (Steenkamp et al, 1999; Singh, 2006); e.g. several studies use <u>Hofstede's cultural value typology</u> to shed light on differences among countries in new product acceptance (Yeniyurt & Townsend, 2003), adoption (Van Everdingen & Waarts, 2003), & diffusion rates (Dwyer et al, 2005)



# 25 NOVEMBER 2014 復飢食情 ganicDen.com **CULTURE & FOOD CHOICES**

- > Consumers in China have different attitudes towards food processing technologies than consumers in various EU markets, thus they differ in their acceptance of new food products that result from those technologies (Krystallis et al., 2012; Lee et al., 2014;)
- > Moreover, consumers in China in general hold more positive attitude towards technology than consumers in the UK (Perrea at el., 2014; 2015).
- > Consumers with positive attitude towards technology have more positive attitude towards green food in China than in the EU (Krystallis et al., 2009; Perrea et al., 2014)

ABOUT DIVERSIFY

The majority of the growing demand for aquatic products in Europe is currently supplied by foreign imports (aquaculture and capture fisheries) that are often of questionable quality, and by aquatic products from over-exploited European fisheries. European aquaculture constitutes a safe, healthy and sustainable source of aquatic products and though facing some barriers for further growth, could fulfil the demand for aquatic products, but is currently supplying only 10% of the total EU consumption.



DIVERSIFY is an €11.8 million EU-funded project (2013-2018), which aims to expand the European aquaculture industry. It will develop scientific methods required to optimise the rearing and production of some new/emerging finfish species and establish the marketing techniques required to attract consumers.

#### WHY HAVE THESE FISH SPECIES BEEN SELECTED?

The selected species include the meagre (Argyrosomus regius), greater amberjack (Seriola dumerili), wreckfish (Polyprion americanus), Atlantic halibut (Hippoglossus hippoglossus), grey mullet (Mugil cephalus) and pikeperch (Sander lucioperca). Originating from a wide range of climatic and geographic regions within Europe, the six species have been chosen based on their biological and economic potential. They have a large size/fast growth rate, enabling the production of a variety of value-added aquatic products, which are expected to attract consumers and be successfully commercialised.

#### FISH SPECIES AND BUDGET ALLOCATION

Atlantic halibut Hippoglossus hippoglossus 13.2%





groups).

MAIN OBJECTIVES

To develop the scientific techniques and methodology, which

species and contribute to the expansion of the industry.

leader in aquatic food production.

Scientific knowledge and

techniques for culturing new/emergingf infish species that will be safe,

sustainable, and attractive

to consumers and markets.

Wide dissemination of

this information to key

producers, retailers,

stakeholders (aquaculture

will ensure the successful rearing and production of the selected

To determine the drivers for market acceptance of the new food

prototypes in order to position the EU aquaculture sector as a

EXPECTED OUTCOMES

Long-term business plans

to ensure the successful

species.

sector.

sector.

market positioning of each

**Increased value of European** 

aquaculture products, which

will result in increased

economic prospects of the

An efficient, sustainable and

market-oriented expansion

of the European aquaculture

Meagre







Pikeperch

Sander lucioperca

14.2%



Fish Heal







1 of 2 🔍 Q 🗖

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Studies will be carried out in the six selected species across a number of different scientific disciplines:

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# CONSUMER-RELATED OBJECTIVES

- 1. Analyze & understand consumers' overall value perceptions with regard to cultured fish in general, and the DIVERSIFY fish species in particular;
- 2. Evaluate consumer sensory perceptions towards the DIVERSIFY species' products;
- 3. Optimize the DIVERSIFY species' products in terms of extrinsic product attribute combinations that can generate best value perceptions;
- 4. Determine effectiveness of market communication in consumer behaviour change in relation to the DIVERSIFY species' products developed.







- > Technological innovation, i.e. introduction of a new technology that changes a product's functionality, is prevalent innovation type (Griffith & Rubera, 2014)
- > Consumers may perceive changes in product functionality positively, thus see product technology as a <u>warranty of high quality</u>; or they may perceive it as a signal that the product is <u>too artificial, complex, unknown or scary</u>, creating negative impressions.
- > Perceptual trade-offs of gains & losses in relation to technological innovations is called 'perceived customer value' (Zeithaml, 1998), which needs to reflect a technologically innovative product's success in creating a 'value proposition'





36

Please read the story below carefully:



In this picture you see a new marine finfish species from the European aquaculture industry that has entered the market recently. The **size of this fish is similar to that of Atlantic Salmon**. This fish can be found in the Mediterranean and Black Sea, and along the eastern Atlantic coast.

This fish is a **high quality meal** choice, has a **lower fat content** than the average farmed fish, **excellent taste** and **firm, yet juice flesh**. Due to these characteristics, this fish is very suitable to be **served at special occasions**. Moreover, this species is very suitable for the **development of value-added products**. As such, compared to other possible choices, this fish has the potential to **gain a popular image**. Finally, the development of this fish will **be more environmentally friendly**, compared to other species, and takes place in a **controlled production system**. This new finfish, therefore, suits the needs of consumers who demand **sustainability** and **low environmental impact**.

As a result of its high quality, this fish might be **more expensive** than the average farmed fish. In addition, since both its **production and market are still small**, it is likely that it will **not be widely available** in the 'usual' retail outlets. Although this fish is praised for its taste, this **taste might seem different than usually expected** from farmed fish, a taste that not everyone would appreciate. Moreover, due to its different quality, this fish might **demand extra skills to cook** compared to other farmed or wild species. Overall, despite sufficient experience with its production system, the exact **rearing methods for this fish are still not perfected** as yet.

#### THE STORY BEHIND THE FISH

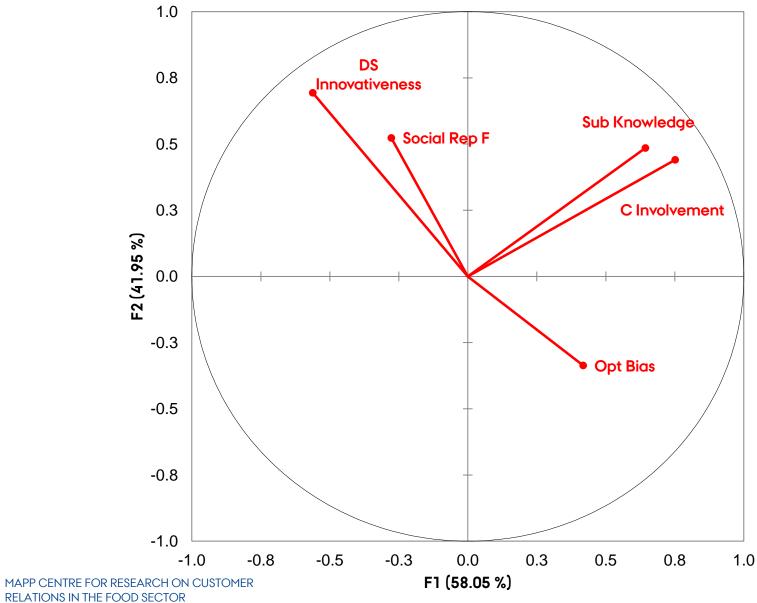
#### MAPP CENTRE FOR RESEARCH ON CUSTOMER RELATIONS IN THE FOOD SECTOR



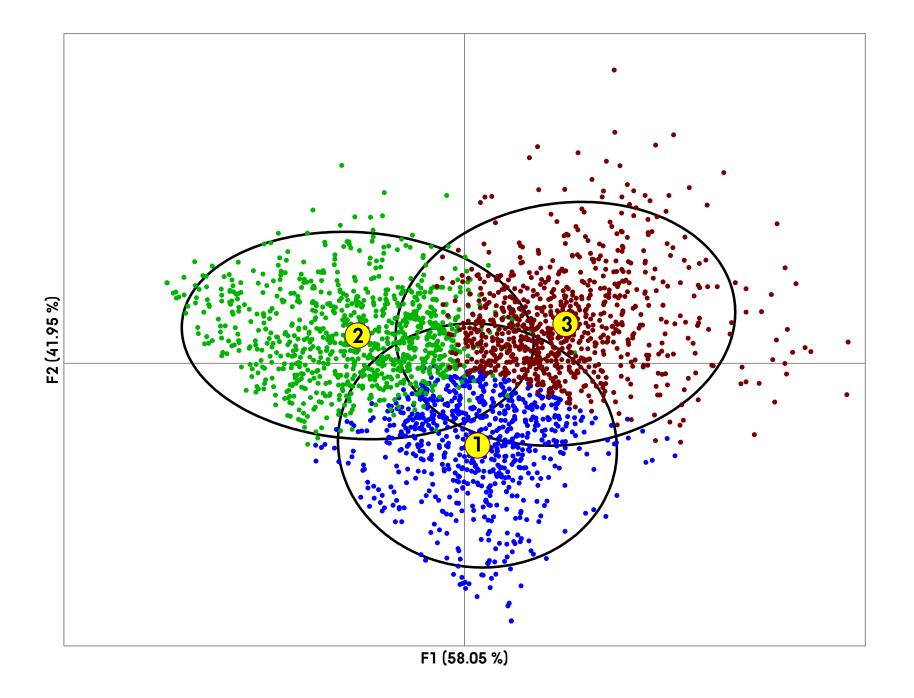
### PSYCHOGRAPHIC SEGMENTATION POOLED SAMPLE OF N=2511 CONSUMERS IN 5 EU COUNTRIES (SP, FR, IT, DE, UK)

Construct	Germany (n = 506)	France (n = 500)	UK (n = 505)	Spain (n = 500)	ltaly (n = 500)	Mean difference- test ( <i>F</i> -value)	Pooled sample (N = 2511)
Consumer involvement	α = .88	α = .94	α = .94	α = .95	α = .96		α = .94
59. I am very concerned about what fish products I purchase	2.65	2.49	2.97	2.63	2.29	14.68***	2.61
60. I care a lot about what fish products I consume	2.14	2.46	2.78	2.62	2.44	14.44***	2.49
61. Generally, choosing the right fish products is important to me	2.26	2.42	2.75	2.57	2.28	11.21***	2.46
Domain specific innovativeness	α = .88	α = .86	α = .90	α = .86	α = .86		α = .87
<ol> <li>In general, I am among the last in my circle of friends to purchase new fish products.</li> </ol>	4.22	4.17	4.20	4.18	3.95	2.10	4.14
<ol> <li>63. Compared to my friends, I do little shopping for new fish products.</li> </ol>	4.19	4.00	4.25	4.23	3.97	3.04*	4.13
<ol> <li>I would consider buying new fish products, even if I hadn't heard of it yet.</li> </ol>	n.a.1	n.a.1	n.a.1	n.a.1	n.a. <sup>1</sup>		n.a. <sup>1</sup>
65. In general, I am the last in my circle of friends to know the names of the latest new fish product trends.	4.17	4.09	4.17	4.14	3.99	1.02	4.11
66. I know more about new fish products than other people do.	n.a.1	n.a. <sup>1</sup>	n.a.1	n.a.1	n.a. <sup>1</sup>		n.a. <sup>1</sup>
Subjective knowledge	α = .93	α = .95	α = .94	α = .93	α = .94		α = .94
67. I consider that I know more about fish than the average person	3.49	3.97	3.60	3.69	3.53	7.50***	3.66
68. I think that I know more about fish than my friends	3.39	3.92	3.48	3.54	3.43	8.96***	3.55
69. I have a lot of knowledge about how to prepare fish	3.12	3.85	3.50	3.36	3.25	16.33***	3.41
<ol> <li>I have a lot of knowledge about how to evaluate the quality of fish</li> </ol>	3.29	3.95	3.63	3.59	3.37	14.00***	3.57
11511							
Optimistic bias	α = .81	α = .90	α = .88	α = .86	α = .85		α = .86
71. Compared to the average person of my age and sex, the							
likelihood of me getting health problems when eating new	-0.73	-0.15	-0.27	-0.46	-0.51	12.95***	-0.42
product from a new farmed fish is	-0.73	-0.15	-0.27	-0.46	-0.51	12.95	-0.42
[-3/+3: much less/more likely than the average person]							
72. The health risks associated with eating a new product from a new							
farmed fish to me personally are	2.87	3.57	3.11	2.95	3.10	16.73***	3.12
[1=very low to 7=very high]							
73. The health risks associated with eating a new product from a new	3.06	3.62	3.24	3.05	3.36	13.22***	3.27
farmed fish to the average [Spanish / / / /] are [1=very low to 7=very high]	5.00	5.02	5.24	3.05	5.50	15.22	5.27
Social representations of food	α = .73	α = .74	α = .76	α = .74	α = .79		α = .75
74. I value things being in accordance with nature.	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>		n.a. <sup>2</sup>
75. I feel good when I eat clean and natural food.	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>		n.a. <sup>2</sup>
76. I would like to eat only food with no additives.	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>		n.a. <sup>2</sup>
77. Eating is very important to me	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>		n.a. <sup>2</sup>
78. For me, delicious food is an essential part of weekends.	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>		n.a. <sup>2</sup>
79. I treat myself to something really delicious.	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>	n.a. <sup>2</sup>		n.a. <sup>2</sup>
80. New foods are just a silly trend.	4.43	4.47	4.38	4.58	4.44	1.01	4.46
81. Consequences of eating new foods are unknown.	3.31	3.18	3.53	3.53	3.50	5.41***	3.41
82. I have some doubts about food novelties.	3.67	3.49	3.59	3.51	3.68	1.64	3.59



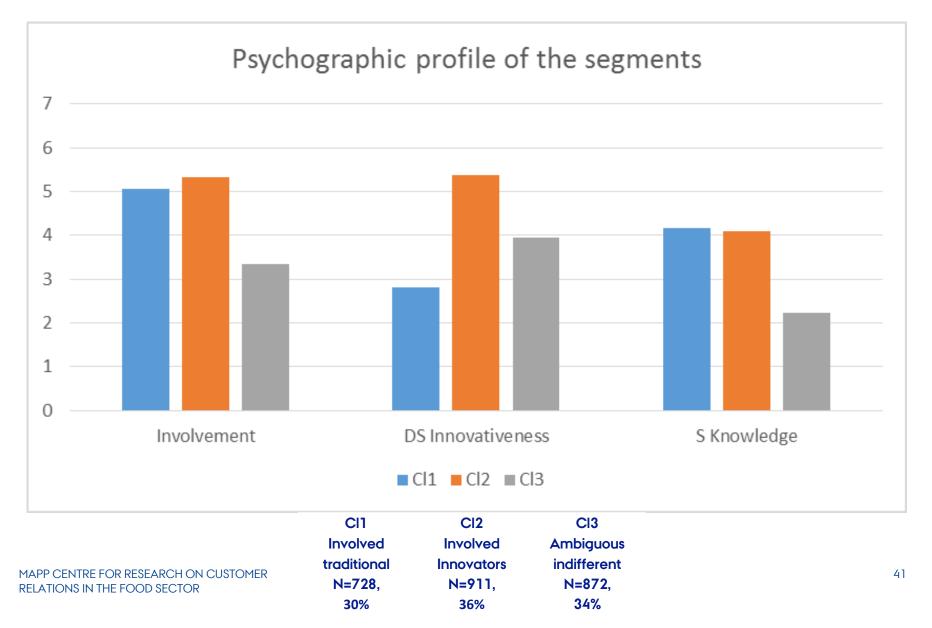


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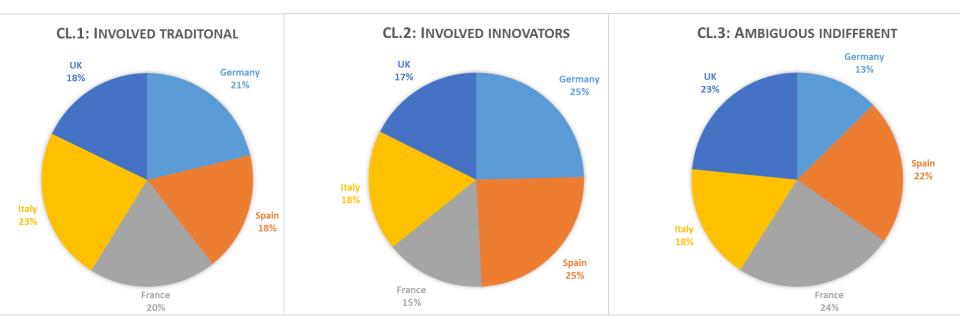








### **Country participation**



	CI1	Cl2	CI3
	Involved	Involved	Ambiguous
MAPP CENTRE FOR RESEARCH ON CUSTOMER RELATIONS IN THE FOOD SECTOR	traditional	Innovators	indifferent
	N=728,	N=911,	N=872,
	30%	36%	34%



#### Socio-demographic profile, % (only statistically significant differences)

Cha	aracteristic	Involved traditional (N=728) 30%	Involved innovators (N=911) 36%	Ambiguous indifferent (N=872) 34%	Sig.
Age	(mean in years)	40.7	43.7	39.6	.002
Marital status	(married)	51.6	53.9	43.1	.000
Employment	(employee various)	32.2	30.5	30.6	.026
	(non-working)	11.7	14.3	15.3	.020
Income	(more than average)	13.5	17.3	9.9	
	(average)	61.1	59.5	57.7	.000
	(less than average)	25.4	23.2	32.5	

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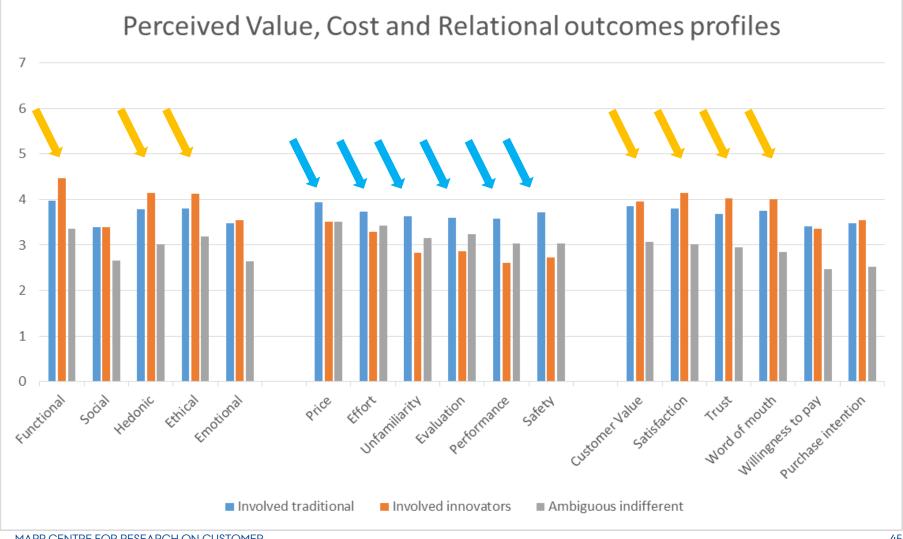




#### Behavioural profile, %

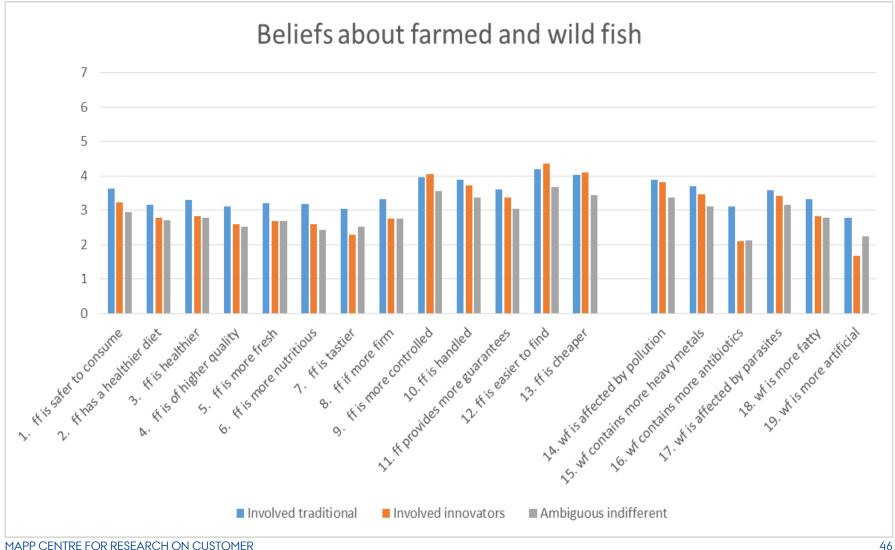
	Involved	Involved	Ambiguous	
Characteristic	traditional	innovators	indifferent	Sig.
	(N=728)	(N=911)	(N=872)	
	30%	36%	34%	
Consumption of farmed fish:				
Once a week or more	23.1	22.9	16.5	
Two-three times a month	29.7	32.4	27.2	.000
Once a month or less	32.6	32.6	38.6	
Never	9.8	7.2	8.0	
Consumption of wild fish:		<b> </b>		
Once a week or more	21.6	17.9	11.9	
Two-three times a month	27.9	26.8	22.6	.000
Once a month or less	33.1	35.7	33.9	
Never	11.1	12.5	22.1	
Consumption of seafood:				
Once a week or more	22.1	20.6	13.9	.000
Consumption of frozen fish:				
Once a week or more	31.7	31.8	25.1	.003
Consumption of whole fish:				
Once a week or more	28.7	24.4	17.1	.000
Consumption of processed fish:				
Once a week or more	29.3	21.7	21.3	.001





MAPP CENTRE FOR RESEARCH ON CUSTOMER RELATIONS IN THE FOOD SECTOR





**RELATIONS IN THE FOOD SECTOR** 





#### Logo recognition and attitude, mean scores



FARMED

RESPONSIBLY

ERTIFIED

ASC-AOUA OR









## SUMMARY SEGMENT PROFILES - OVERALL

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Involved traditional (30%)	Involved innovators (36%)	Ambiguous indifferent (34%)	
PSYCHOGRAPHICS			
-Involved, knowledgeable	-Involved, knowledgeable, innovative when in comes to new fish	-Non-involved, non- knowledgeable	
DEMOGRAPHICS			
-In their 40s, higher number of employees, less people out of work, <b>mostly of average income</b>	-Slightly older, more people with above-average income	-More non-working people, more with below- average income	
BEHAVIOUR -Highest number of regular fish consumers across all fish types	- <b>Highest number of regular farmed</b> fish consumers, highest number of	-Highest number of occasional of non-	
(farmed, wild, etc.)	occasional wild fish consumers	consumers of all fish types	
PERCEPTIONS OF VALUE & COST			
-Average perceived value of the new species, <b>highest perceived cost (i.e.</b> <b>price, safety, effort)</b> , high WTP and PI	-Highest perceived value (i.e. functional, hedonic, ethical), lowest perceived cost, highest expected outcomes (i.e. satisfaction, trust, WOM), high WTP and Pl	-Lowest value perceptions and outcomes, average cost perceptions	
BELIEFS			
- <b>Overall strongest beliefs</b> : farmed fish is handled, guaranteed, safe, tasty; wild fish suffers pollution, heavy metals, parasites	- <b>Stronger beliefs about farmed fish</b> : easier to find, cheaper, more controlled	-Neutral, low-strength beliefs	



MAPP CENTRE FOR RESEARCH ON CUSTOMER RELATIONS IN THE FOOD SECTOR

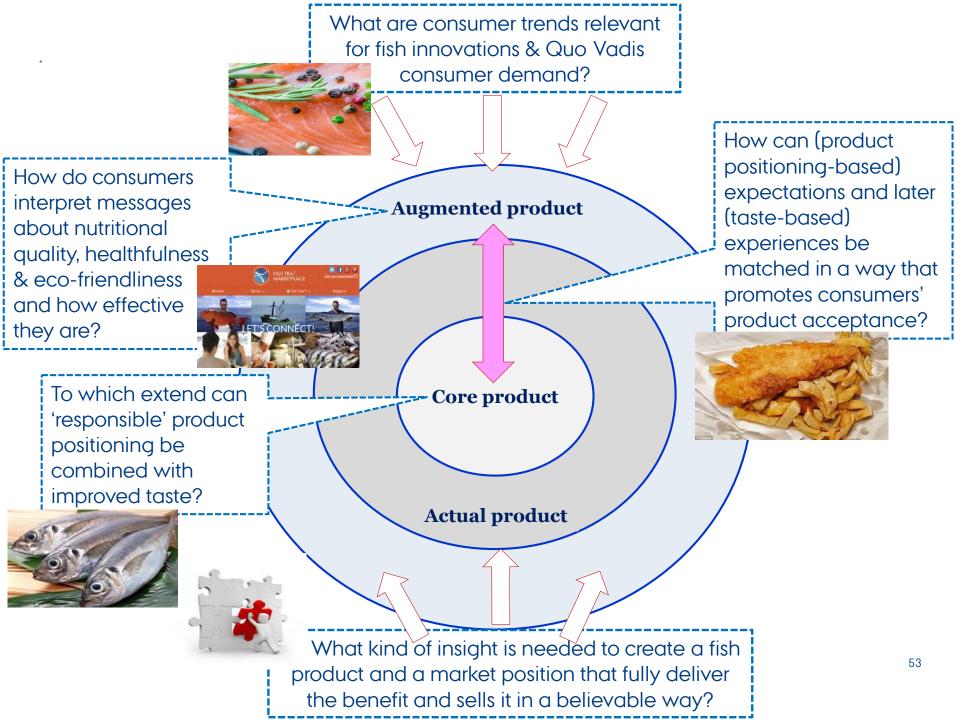


## CONCLUSIONS



# IMPORTANT QUESTIONS THAT NEED TO BE ADDRESSED









Consumer insight in support of the New (Fish) Product Development process







## THANK YOU!

